

## THIRD QUARTER 2022

Aker BioMarine ASA
1 November 2022

## Third quarter 2022 highlights

- Revenue up 10\% up from same quarter last year, with $28 \%$ increased EBITDA
- Net profit of USD 5 million
- Krill offshore production of 50,100 MT year-to-date
- $23 \%$ higher than the year before
- Ingredients
- Qrill Aqua with increased volume and price
- Superba sales with slight growth compared to same quarter last year
- Brands
- Revenue 10\% higher than same period last year
- First commercial agreement signed for Lysoveta



## Revenue and Adjusted EBITDA

Revenue
USD million


Adjusted EBITDA ${ }^{1}$
USD million


## Our operations in Antarctica

Increased market share in a large, growing and strictly regulated krill biomass in Antarctica

Krill fishing in Area 48
\%: max share of precautionary catch limit per area


Growing annual market share ${ }^{1}$
Aker BioMarine's share of global krill catch

- Large and growing krill biomass in Antarctica
- Antarctic krill fishery regarded one of the most sustainable fisheries in the world ${ }^{2}$
- Minor share of biomass caught each year
- 2022 season harvest: around $0.7 \%$ of krill biomass in area 48 (quota: ~1.0\%)
- Above $70 \%$ share of global krill catch
- Improved operational efficiency
- Ramp up of production on Antarctic Endurance
- Fewer competitors on the fishing ground this season


## Offshore operation details

Significantly increased produced volumes in 2022

- Well-functioning vessel fleet with steady operations
- Offshore production improved compared to last year
- Q3 production of 12,750 MT, 77\% above Q3-21
- YTD production per Q3 of 50,100 MT, 23\% above the same period last year
- Vessel fleet is currently on annual maintenance
- Expected start of the harvesting season record early in second half of November
- Autonomous USV search vessel is further delayed from supplier
- Expected delivery in February/March


## Annual production

Solid leap in volumes this year Metric tons (MT)


Quarterly production
Higher Q3 volumes
Metric tons per quarter
25,000


## Highlights Qrill category

－Good sales performance in the quarter
－Revenues Qrill Aqua increased 24\％compared with a year ago
－Implemented price increase for Qrill Aqua on the back of the significant industry raw material inflation
－Increased focus on Norwegian salmon farming industry
－Cooperate directly with farmers to show full potential of Qrill Aqua and assist customers to exploit all benefits of Antarctic krill
－New team in Aker BioMarine established


Targeting around 30\％higher Qrill Aqua revenue in 2022 than 2021
－Increased offshore krill production an important factor in lifting Qrill category revenue
－Increased Qrill Aqua volume
－Targeting 20－25\％higher sales volume in 2022 than 2021
－So far this year，volume increase of around 20\％
－Increased Qrill Aqua prices
－Around 15\％higher in Q3－22 than Q3－21
－Krill feed inclusion adds significant value for salmon farmers ${ }^{1}$


USD million


2）Other includes Qrill Pet，Asta and QHP

## Highlights Superba

Sales in 2022 impacted by macro events－set for delivering on our plans
－Superba sales of USD 14 million in the quarter
－Marginally up from Q3－21，but behind our target
－Adjusted sales forecast for the full year
Lower sales than target，measures taken

x1．5－2．0 times growth，COVID－shutdown prevented sales to full potential in 2022
$15 \%$ sales volume growth last 12 m ；lower than target， inventory adjustments at customers，slower ramp up of new team
－Two main near－term growth drivers
1．Continued sales acceleration plan
2．Return to the South Korean market

Superba revenue


## Submission for health claim for Superba krill oil in South Korea

Submission finalized with the Ministry of Food and Drug Safety, awaiting decision by review-board in Q4

## Superba sales in South Korea

USD millions
30

20

## Brands failed the consumers

- Brands were too aggressive with their claims
- Fraudulent krill oil products (blends with soya and fish oils)
- In 2020, the governmental bodies tightened the regulation on the krill oil category, effectively closing all sales of krill oil products


## New regulation in place

- All krill oil products require approval ${ }^{1}$ as Health Functional Food to resume sales activities
- We anticipate that our submission for the documentation of health claim for Superba krill oil is concluded during Q4 2022


## Potential catalyst for increased sales

- If approved, Aker BioMarine will, together with our local partner, initiate marketing campaigns
- Aims to gradually increase sales through 2023
- Sales level will depend on several factors, e.g., consumer confidence and success of new campaigns


## Update on the Superba sales acceleration plan

Longer－term annual sales growth target of $+15 \%$ to $20 \%$


Highlights Brands segment

## Increasing our Kori offering

Launch of a multi-benefit omega-3 gummies supplement


## Lifted Private label gross margins

Price increases in September to offset inflation

## Average margin development at major retailers



- Sales of USD 27 million, 10\% higher than same period last year
- Both Lang and Kori increased sales
- Private label has won several new products and categories with major retailers, with revenue impact from 2023
- Lang hit by inflation as higher ingredients costs impact margins for the quarter
- Private label price increases implemented for all retailers in September, lifting margins from forth quarter

FINANCIALS

## Financial development

Group figures

Revenue
USD million


Adj. EBITDA and margin
USD million and \%


Net interest-bearing debt USD million

Q3 2021 Q4 2021 Q1 2022 Q2 2022 Q3 2022

## Ingredients segment

## Revenue

USD million


Qrill category: sales up $16 \%$ compared to Q3 2021, driven by higher sales volumes and prices for Qrill Aqua. Lower sales volume Qrill Aqua compared to Q2 2022

- Superba category: sales up 4\% compared to Q3 2021 lead by higher volumes with customer mix reducing average price

Adj. EBITDA and margin
USD million


- Segment gross margin was $48 \%$ in the quarter, up from $42 \%$ in Q3 2021
- Higher margins as a result of higher harvesting YTD compared to Q3 2021, leading to lower unit cost and improved margin for Qrill Aqua, in addition to higher prices on Qrill Aqua
- $34 \%$ Adj. EBITDA margin is down from $39 \%$ in Q3 2021. No adjustments in the quarter


## Brands segment

## Revenue

USD million

－Segment sales increase of $10 \%$ compared to same period last year
－US consumer brand Kori krill oil：sales up compared to same period last year
－Private label business Lang Pharma Nutrition：sales increased compared to same quarter last year mainly driven by the development of Kori brand，but also growth in key customers like Costco and CVS

Adj．EBITDA and margin

USD million

－Segment gross margin was $32 \%$ in the quarter，up from $22 \%$ same period last year，as a result of increased Kori krill oil sales carrying a higher gross profit than the Lang business
Epion still with negative EBITDA margin as the brand continues to invest in marketing activities

## Profit and loss statement

| USD million | Q3 2022 <br> （Unaudited） | $\begin{array}{r} \text { Q3 } 2021 \\ \text { (Unaudited) } \end{array}$ | YTD 2022 <br> （Unaudited） | YTD 2021 <br> （Unaudited） | $\begin{array}{r} 2021 \\ \text { (Audited) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 67.9 | 62.0 | 198.2 | 186.3 | 262.1 |
| Cost of goods sold | （36．6） | （40．5） | （115．2） | （118．0） | （174．0） |
| Gross profit | 31.2 | 21.5 | 83.0 | 68.4 | 88.1 |
| SG\＆A | （20．8） | （21．5） | （64．3） | （63．0） | （85．7） |
| Depreciation，amortization and imp．（non－production assets） | （4．2） | （5．2） | （12．5） | （16．8） | （19．2） |
| Other operating income | 0.1 | 3.0 | 10.1 | 3.0 | 3.1 |
| Other operating cost | － | － | － | － |  |
| Operating profit（loss） | 6.4 | （2．2） | 16.2 | （8．4） | （13．7） |
| Net financial items | （1．2） | 15.6 | （5．4） | 9.4 | 6.3 |
| Tax expense | （0．6） | 0.2 | （1．0） | （0．6） | （0．6） |
| Net profit（loss） | 4.6 | 13.5 | 9.8 | 0.4 | （8．0） |
| EBITDA reconciliation |  |  |  |  |  |
| Net profit（loss） | 4.6 | 13.5 | 9.8 | 0.4 | （8．0） |
| Tax expense | 0.6 | 0.2 | 1.0 | 0.6 | 0.6 |
| Net financial items | 1.2 | （15．6） | 5.4 | （9．5） | （6．3） |
| Depreciation，amortization and imp． | 4.2 | 5.2 | 12.5 | 16.8 | 19.2 |
| D\＆A and imp．from production assets incl．in COGS | 8.2 | 9.4 | 26.5 | 28.9 | 37.7 |
| EBITDA（unadjusted） | 18.8 | 12.4 | 55.2 | 37.3 | 43.2 |
| Adjustments | － | 2.3 | （6．9） | 3.5 | 4.7 |
| EBITDA（adjusted） | 18.8 | 14.7 | 48.3 | 40.8 | 47.9 |

－Net sales for the quarter up 10\％compared to third quarter last year．The positive development is driven by Qrill Aqua sales in the Ingredients positive development is driven by Qrill Aqua sales in the Ingredients
segment and Kori Krill oil sales in the Brands segment．Slightly higher Superba volumes in the quarter compared to last year

Cost of goods sold
－High offshore production in first half 2022 contributed to lower unit cost on krill meal in the third quarter，improving Qrill Aqua margins compared to last year．Increased margins in the Brands segment due to higher Kori sales

## SG\＆A

－SG\＆A cost on par with same quarter last year，despite significantly higher freight rates this quarter

Depreciation，amortization and impairment
－Intangible assets amortized according to plan．Depreciation on production related assets included in cost of goods sold．Lower depreciation on Saga sea and Houston factory this quarter compared to last year

Net financial items
－Net financial items impacted by realized and unrealized agio effects．Third quarter 2021 included a fair value adjustment on the Lang earn－out

## Balance sheet statement

| USD million | Q3 2022 <br> （Unaudited） | Q3 2021 <br> （Unaudited） |  |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Property，plant and equipment | 325.1 | 322.5 | 327.9 |
| Right to use assets | 10.7 | 12.3 | 11.3 |
| Intangible assets and goodwill | 162.6 | 172.6 | 171.5 |
| Contract cost | 5.7 | 7.7 | 7.2 |
| Other non－interest－bearing non－current receivables | 2.6 | 0 | － |
| Investments in associated companies | 11.3 | 0.1 | 0.1 |
| Total non－current assets | 518.0 | 515.2 | 518.0 |
| Inventories | 180.5 | 150.4 | 138.2 |
| Trade receivable and prepaid expenses | 71.5 | 67.5 | 77.7 |
| Derivative assets | 13.1 | 12.8 | 12.5 |
| Cash and cash equivalents | 13.5 | 19.6 | 11.1 |
| Total current assets | 278.6 | 250.3 | 239.5 |
| TOTAL ASSETS | 796.6 | 765.5 | 757.5 |
| LIABILITIES AND OWNERS＇EQUITY |  |  |  |
| Interest－bearing non－current liabilities | 316.4 | 287.8 | 294.1 |
| Other non－interest－bearing non－current liabilities | 5.6 | 17.4 | 15.7 |
| Total non－current liabilities | 322.0 | 305.2 | 309.8 |
| Interest－bearing debt | 57.2 | 37.3 | 30.7 |
| Accounts payable and other payables | 36.9 | 43.5 | 46.6 |
| Total current liabilities | 94.0 | 80.8 | 77.3 |
| TOTAL LIABILITIES | 416.0 | 386.0 | 387.1 |
| Total equity | 380.5 | 379.6 | 370.5 |
| TOTAL EQUITY AND LIABILITIES | 796.6 | 765.6 | 757.5 |

Property，plant and equipment
－Growth and maintenance capex in the quarter，primarily in the Ingredients segment on vessels and Houston production related equipment．Also includes investments on growth projects such as INVI and Lysoveta
－Prolonged useful life estimate on Saga Sea reducing quarterly depreciations

## Inventories

－Build－up of inventory in the Ingredients segment；superba krill oil from Q3 21 to Q2－22，and then Qrill Aqua meal last quarter

Cash and cash equivalents（including derivatives）
－Cash and cash equivalents（including derivatives）were USD 26.6 mill．．Net interest－bearing debt（including leasing and derivatives）was USD 340.7 mill．

Investments in associates
－Includes the Group＇s investment in Aion and other minor investments．The investment in Aion is recognized at fair value based on the latest transaction price

## Cash flow statement

| USD million | $\begin{array}{r} \text { Q3 } 2022 \\ \text { (Unaudited) } \end{array}$ | $\begin{array}{r} \text { Q3 } 2021 \\ \text { (Unaudited) } \end{array}$ | YTD 2022 <br> （Unaudited） | YTD 2021 <br> （Unaudited） | $\begin{array}{r} 2021 \\ \text { (Unaudited) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net profit（loss）after tax | 4.6 | 13.5 | 9.8 | 0.4 | （8．0） |
| Taxes，net | 0.2 | 0.2 | （1．2） | 3.9 | 3.9 |
| Interest and other finance items，net | （3．4） | 0.9 | （9．0） | 1.8 | 0.9 |
| Other profit and loss items with no cash flow effect | － | （19．6） | （10．7） | （19．6） | （21．1） |
| Impairment charges | － | － |  | 3.9 | 5.8 |
| Depreciation and amortization | 12.7 | 18.0 | 38.9 | 45.3 | 51.1 |
| Foreign exchange loss（gain） | 2.1 | （0．2） | 8.3 | （0．3） | （0．3） |
| Change in accounts receivable，other current receivables，inventories，accounts payable and other | （15．7） | （1．4） | （45．7） | （40．4） | （31．6） |
| Net cash flow from operating activities | 0.4 | 11.5 | （9．6） | （5．0） | 0.7 |
| Payments for property，plant and equipment | （10．6） | （5．2） | （24．2） | （64．5） | （78．7） |
| Payments for intangibles | － | （0．5） | （2．1） | （1．4） | （2．4） |
| Proceeds from sales of PPE | － | － | － | － | 1.9 |
| Payment of earn－out | － | － | （11．1） | － | － |
| Net cash flow from investing activities | （10．6） | （5．7） | （37．5） | （66．0） | （79．2） |
| Proceeds from issue of debt and change in overdraft facility | 7.4 | 2.1 | 26.2 | 1.4 | 4.2 |
| Net change in external interest－bearing debt | （0．6） | （0．6） | 22.9 | 78.5 | 74.7 |
| Net funds from issue of shares | （0．2） | － | 0.2 | － | － |
| Net cash flow from financing activities | 6.7 | 1.6 | 49.4 | 79.9 | 78.9 |
| Net change in cash and cash equivalents | （3．6） | 7.3 | 2.3 | 8.9 | 0.5 |
| Cash and cash equivalents beginning of the period | 17 | 12.2 | 11.1 | 10.7 | 10.7 |
| Cash and cash equivalents end of period | 13.5 | 19.6 | 13.5 | 19.6 | 11.1 |

Cash flow from operation
－Positive cash flow from operations despite build－up of inventories in the Ingredients segment as well as higher accounts payable and receivable going out of the quarter
－Interest paid on loan facilities amounting to USD 3.1 mill．
－Net foreign exchange loss（gain）of USD 2.1 mill．includes realized agio

Cash flow from investing activities
－In the quarter there have been payments on ongoing projects such as protein project in Norway，for Lysoveta，and preparing the Houston facility for new products

Cash flow from financing activities
－Drawdown on the overdraft facility amounting to USD 7.4 mill．and down－payment on the RCF facility in the quarter

## Adjusted full－year 2022 targets

Earnings target unchanged－expecting lower topline growth and higher margins for the year

## Sales growth of 8\％－12\％

 （prev．20\％－25\％）Adj．EBITDA margin of 23－26\％ （prev．20\％－25\％）＊
－Qrill Aqua：Higher volumes and prices lifts sales
－Superba：Organizational reset and macro backdrop impacts speed of recovery Good momentum in sales acceleration plan
－Brands：Higher Kori sales and lifted prices in private label

## APPENDIX

## Important information

This presentation has been prepared by Aker BioMarine ASA（the＂Company＂）．The presentation does not constitute or form part of，and should not be construed as，an offer，solicitation or invitation to subscribe for，

 person for any purposes whatsoever on the information contained in this presentation，or on its completeness，accuracy or fairness．





 circumstances prevailing at the time and has not been，and will not be，updated to reflect material developments which may occur after the date of the presentation．

 Company＇s business．

 beliefs，intentions and current expectations concerning，among other things，the Company＇s results of operations，financial condition，liquidity，prospects，growth and strategies．Forward－looking statements include






 forward－looking statements or forecasts will come to pass or that any forecast result will be achieved and you are cautioned not to place any undue influence on any forward－looking statement．





 it be taken or transmitted into such jurisdiction and persons into whose possession this document comes should inform themsel ves about and observe any such relevant laws．

No money，securities or other consideration is being solicited，and，if sent in response to this presentation or the information contained herein，will not be accepted．
This Presentation shall be governed by Norwegian law and any dispute arising in respect of this Presentation is subject to the exclusive jurisdiction of the Norwegian courts with Oslo District Court as legal venue．

## Revenue per product

Excluding eliminations between Ingredients and Brands


## Aker BioMarine has hedged ~90\% of fuel price exposure through 2024

Curbing the impact on surging oil prices and creates predictability in largest cost drive

- In mid-2020 Aker BioMarine locked in $100 \%$ of estimated 2021-2024 fuel demand
- Marine Gas Oil is largest cost category for Aker BioMarine (about 15-20\% of total OPEX)
- The fuel price was hedged by using call options for Gasoil 0.1\% FOB Rotterdam Barges
- Historical spread Rotterdam vs Montevideo of USD 200-300/Mt
- The call options are currently "in-the-money", and as of end-September 2022, the total fair value of the remaining options was USD 13.1 million booked as derivative asset

Spot price development
Gasoil 0.1\% FOB Rotterdam Barges (USD/Mt)
1,400

1,200

1,000

800

600

400

200

## AKER BIOMARINE

