### ♦ AKER BIOMARINE

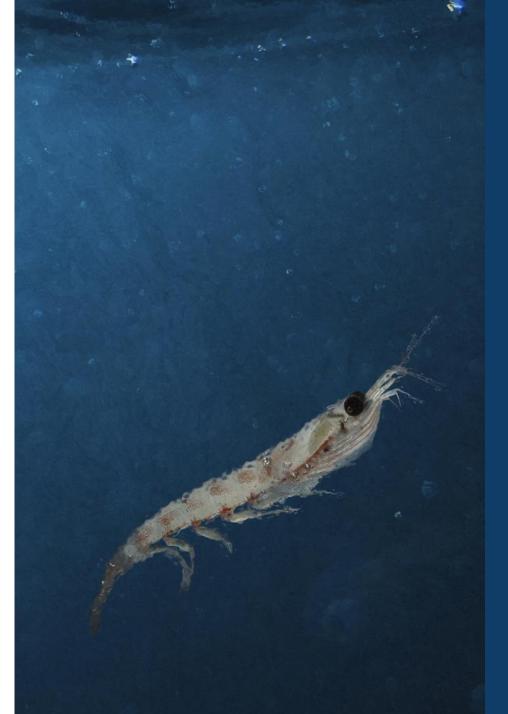
## First Quarter 2024

Aker BioMarine ASA 26 April 2024

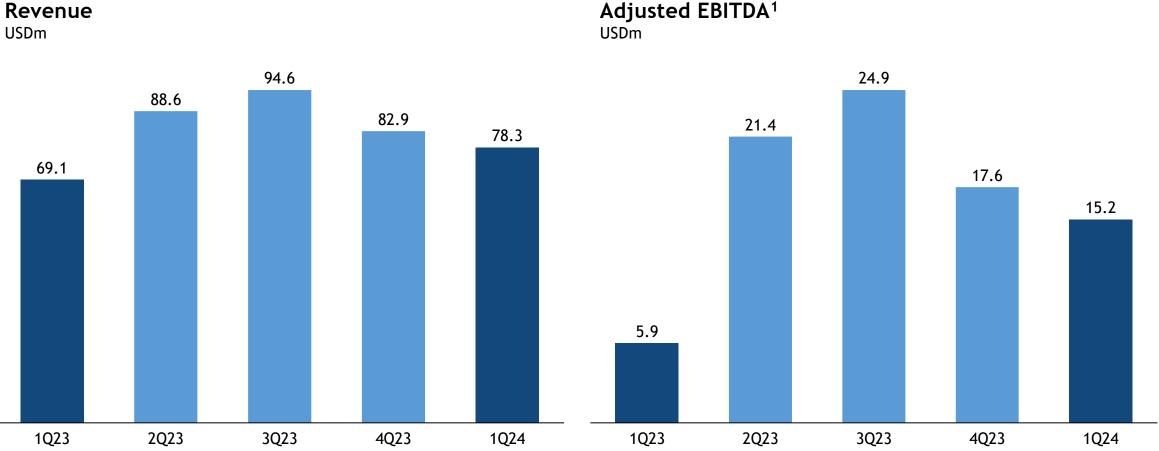
# AKER BIOMARINE

## Q1 2024 highlights

- Revenue of USD 78.3 million, up 13% YoY
- Qrill Aqua sales up by 33% YoY and Superba krill oil sales up by 11% YoY
- Consumer Health Products (Lang) with lower revenues and profits YoY
- Adjusted EBITDA of USD 15.2 million (USD 6.0 million)
- Krill offshore production of 21,300 MT, up 7% YoY
- Drone commissioned on harvesting ground, identifying krill
- Additional health claim awarded to Superba Krill Oil in South Korea
- Launched new algae oil brand, FloraMarine
- The company announced a strategic review of Feed Ingredients
- Aker BioMarine won the Norwegian Export Prize 2024



## Quarterly revenue and Adjusted EBITDA



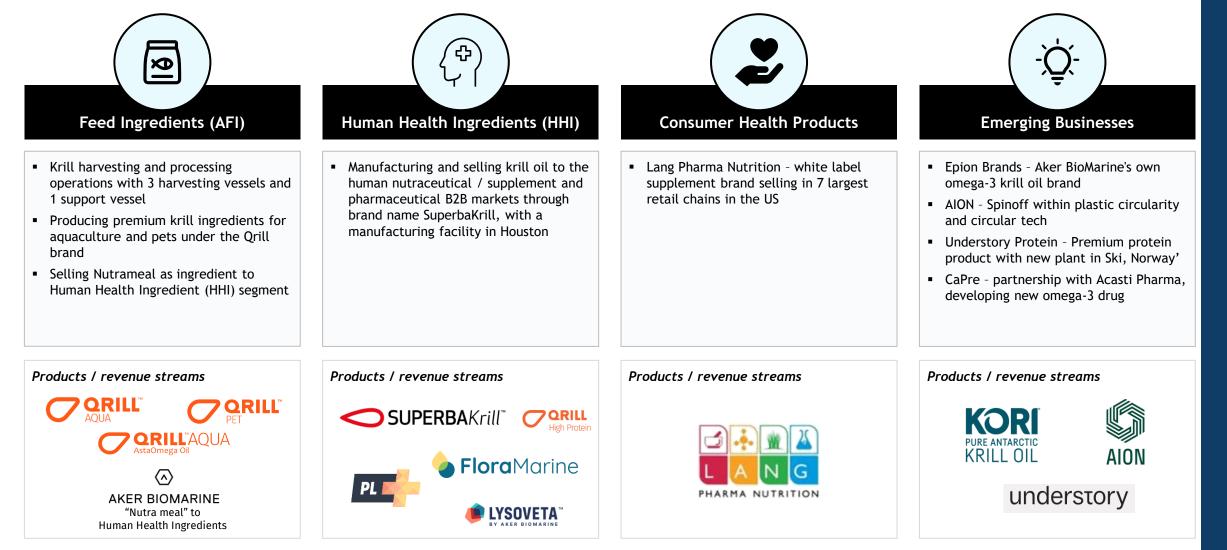
Adjusted EBITDA<sup>1</sup>

1) Aker BioMarine evaluates the performance based on Adjusted EBITDA. This metric is defined as operating profit before depreciation, amortization, write-downs and impairments, and special operating items. Special operating items include gains or losses on sale of assets, if material, restructuring expenses and other material transactions of either non-recurring nature or special in nature compared to ordinary operational income or expenses.

# Operations

## Financial and legal reorganization has been completed

Business units are now operational as separate business units

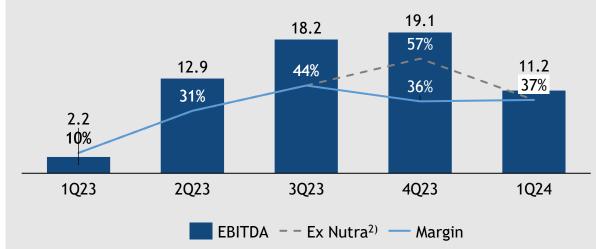


## Feed Ingredients

- Good demand across product categories
- Continued good market sentiment for Qrill Aqua with volume up 19% and prices up 10% YoY
- Qrill Pet won new contract for delivery in 2024, resulting in 160% increase to revenue, positively impacting price mix for the segment
- Strong improvement to margins
  - Improved underlying business
  - Q1 usually a weaker quarter due to inventory accounting and effect of low harvesting in Q4 - improved due to change of cost of allocation

## Revenue<sup>1</sup> (USDm) 41.4 41.7 53.4 21.8 41.4 41.7 53.4 1023 2023 3023 4023 1024 Other Nutra to HHI<sup>2</sup> Qrill category

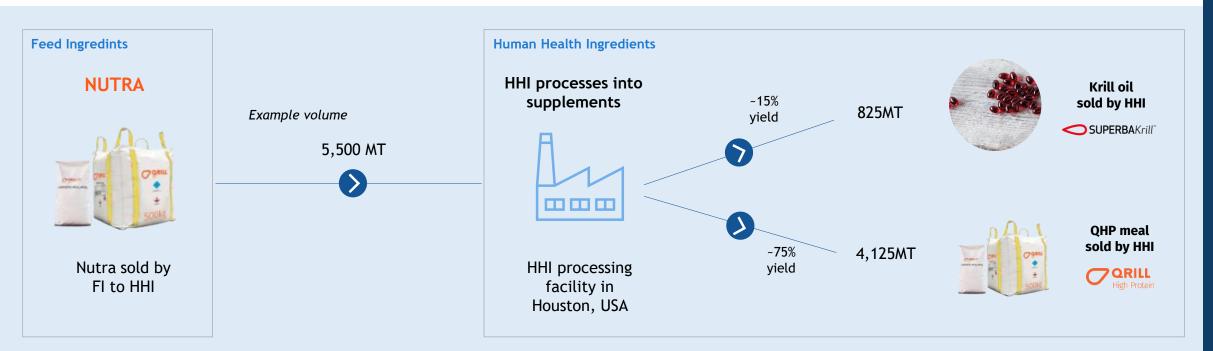
#### EBITDA adjusted<sup>1</sup> (USDm)



1) In Q1 2024, Aker BioMarine changed its reporting structure. 2023 segment figures are unaudited and represent reported figures adjusted to the new segment reporting 2) Nutra will be a new revenue stream for FI in 2024, revenue in Q4 2023 represent inventory transfer from FI to HHI at 0% margin

## «Nutra meal» is krill meal sold from FI to HHI for conversion into krill oil

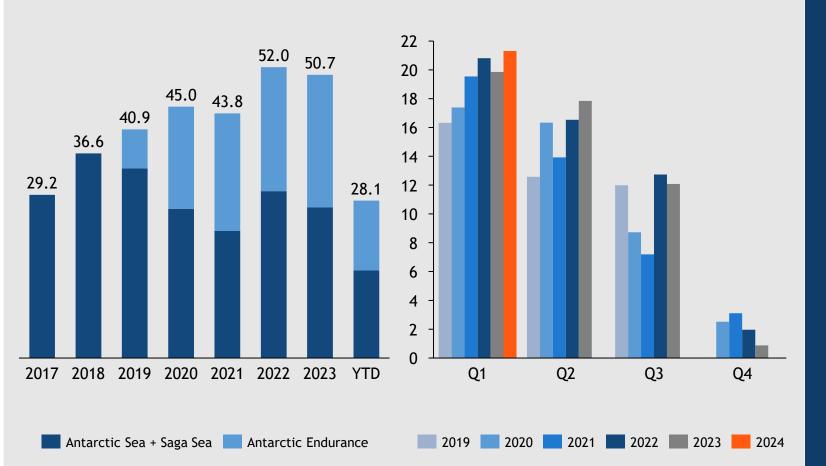
- Nutra is a krill meal that serves as an essential raw material for krill oil extraction at the HHI Houston production facility
- QHP (Qrill High Protein) is a biproduct from krill oil production at the Houston plant and sales are recognized in the Human segment
- The sales of Nutra meal from FI to HHI is regulated through a long-term supply agreement<sup>1)</sup>
- The Houston production facility was shut down in periods during 2023, affecting consumption
- In normal years of operation, Suberba production will mirror Suberba sales with added requirement from forward coverage



## **Offshore operations**

- Q1 production of 21,310 MT
  - 7% above Q1'23
- Production has remained good with YTD harvesting volumes per 25<sup>th</sup> April of 28,100 MT, 10% above last year
- Well on track to normalized harvesting year
- Drone continues to identify krill in near proximity to vessels
  - Drone will soon be used for longer trips
- Improved fuel strategy
  - Signed contract for fixed fuel spread
  - Delivery close to fishing ground, potential to save several fishing days in peak season and increase revenues



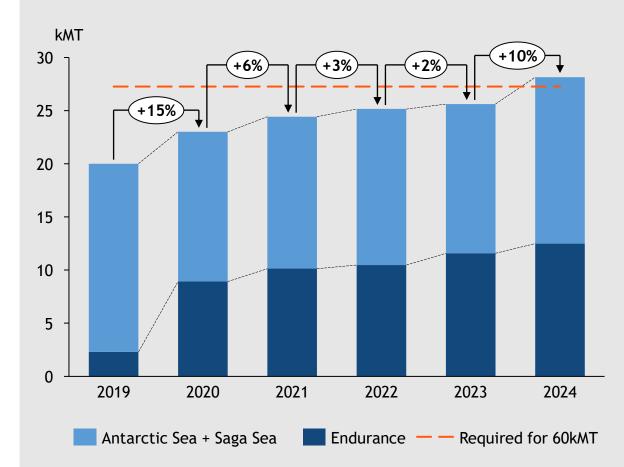


#### Quarterly production 1,000 metric tons (MT)

# Well on track to normalized harvesting year

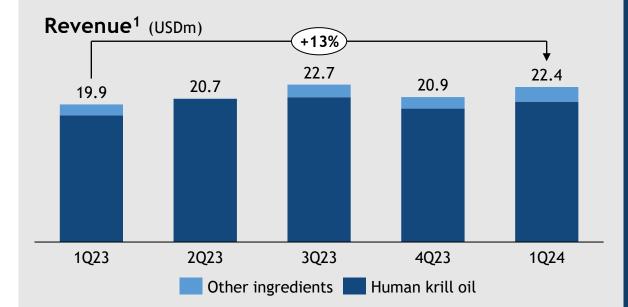
- Continuously improving harvesting through operational excellence
- The newest vessels Endurance fully commissioned
- Deployed purpose-built drone

#### Offshore production, YTD



## Human Health Ingredients

- Continued good development for Superba
  - Growth across most regions, including US
- Improved margin YoY on better unit cost
- New Superba claim approved by the South Korean Ministry of Food and Drug Safety for skin health
  - Will support advertising and sales strategy going forward
- Started delivery of the 2024 algae order, branded as "FloraMarine"
  - Gradually increasing quarterly sales volumes
- The krill meal product "QHP", sold to aquaculture, recognized as revenue in HHI
  - 75% yield from Nutra to QHP
  - Sold to customers on a rolling bases following Superba production



#### EBITDA adjusted<sup>1</sup> (USDm)



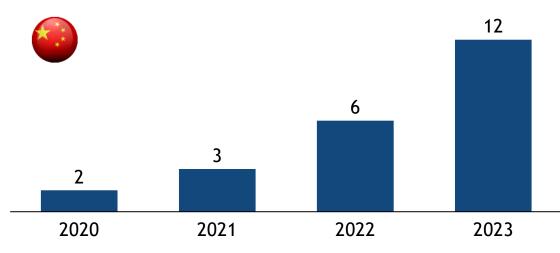
# Building further on strong development in China

- Signed declaration of partnership with Function, biggest customer of Superba in China
- Function aims to drive growth of krill-based products in China by
  - Continue building the Superba market
  - Licence the Kori® krill oil brand in China
  - Be the first customer of Aker BioMarine's new protein product Understory

#### Signing of a declaration of partnership with Function



#### Superba revenues in China (USDm)







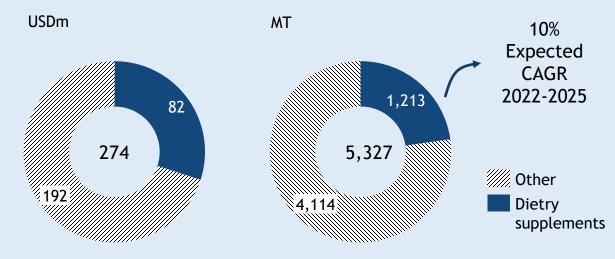
understory

## Launched FloraMarine

- FloraMarine is Aker BioMarine's new algae oil for human consumption
- Delivering the highest, natural concentration of algae DHA on the market
- Received PO end of 2023 for the full 2024 production capacity
- Produced in the company's factory in Houston
  - Plan to expand capacity 5x within next year
  - Minimal capex required
- Positive market backdrop with continued pressure on fish oil prices



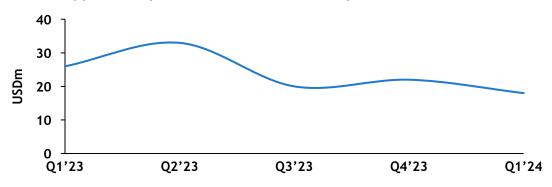
Total algae O3 ingredient market value<sup>1)</sup>



## **Consumer Health Products**



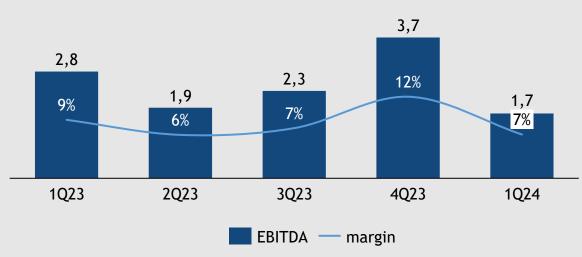
- Sales declined from last year
- Last year had significant promotional activity from one of the Clubs that drove sales
- Gross margin remains on par with same period last year at 23%
- EBITDA margin declined on lower revenue base
- Market for private label remain strong



US supplement private label market, YoY growth in USDm<sup>2)</sup>

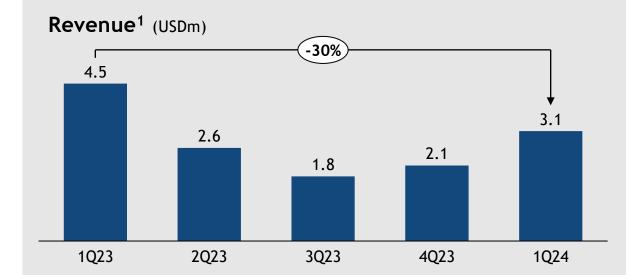


#### EBITDA adjusted<sup>1</sup> (USDm)

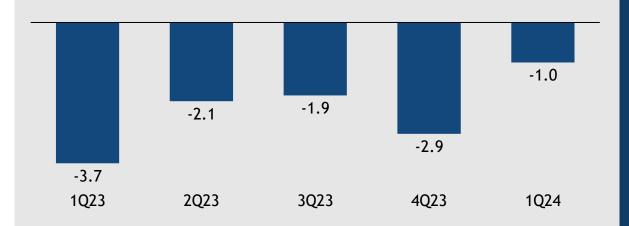


## **Emerging Business**

- Lower revenues mainly driven by the exit of Costco from Kori krill oil during 2023
- Online sales on Amazon continue to grow with a POS (sales out of stores) growth of 50% YoY
- Kori expanding internationally with limited investments
  - Won distribution with Costco Japan
  - Signed strategic partnership agreement with intention to license out the Kori krill oil brand in China
- Kori has reduced marketing spend by focusing on digital marketing
- Function with intention to be the first customer of Understory



EBITDA adjusted<sup>1</sup> (USDm)



# Financials

# 🔿 AKER BIOMARINE

## Profit & loss

#### Net sales

Net sales for the quarter are up 13% compared to first quarter last year. The positive development is driven by higher Superba sales in the Human segment and higher Qrill Aqua sales in the Feed segment. Net sales in the Consumer Health segment and Emerging business are below the same quarter last year.

#### Cost of goods sold

 Higher sales prices on krill meal combined with lower unit costs in Q4 compared to last year, mainly due to change of offshore cost allocation and seasonal depreciation policy. Stable unit costs of krill oil with slightly lower prices due to customer and product mix. Stable margins in the Consumer Health segment.

#### SG&A

 SG&A costs 12% below the same quarter last year due to effects of improvement program and lower marketing spend in Epion.

#### Depreciation. amortization and impairment

 Intangible assets amortized according to plan. Depreciation on productionrelated assets except protein plant included in cost of goods sold.

#### Net financial items

 Net financial items impacted by higher interest expenses due to higher loan and higher interests. This is offset by net currency gain of USD 2.8 million.

#### Tax expense

Tax expense related to US operations.

#### Depreciation on production assets

 Increase as a result of the offshore cost allocation change and that all offshore capex is now depreciated in 10 out of 12 months (Jan-Oct).

#### Adjustments

 In the quarter, Adonis, Future and Triton costs adjustments as well as severance payment in Lang, have been adjusted out as an 'Restructuring' APM

|   | Q1 2024     | Q1 2023     | FY 2023   |
|---|-------------|-------------|-----------|
| USD million   | (Unaudited) | (Unaudited) | (Audited) |
| Net sales   | 78.3        | 69.1        | 335.3     |
| Cost of goods sold  | -55.9       | -48.2       | -222.4    |
| Gross profit  | 22.4        | 20.9        | 112.9     |
| SG&A  | -22.6       | -25.6       | -90.5     |
| Depreciation. amortization and imp. (non-production assets) | -5.4        | -4.7        | -21.1     |
| Other operating income                                      | 0           | 0           | 4.0       |
| Operating profit (loss)                                     | -5.6        | -9.5        | 5.3       |
| Net financial items   | -6.1        | -7.6        | -39.3     |
| Tax expense   | -0.3        | -0.6        | 25.0      |
| Net profit (loss)   | -11.9       | -17.6       | -9.0      |
| EBITDA reconciliation                                       |             |             |           |
| Net profit (loss)   | -11.9       | -17.6       | -9.0      |
| Tax expense   | 0.3         | 0.6         | -25.0     |
| Net financial items   | 6.1         | 7.6         | 39.3      |
| Depreciation. amortization and imp.                         | 5.4         | 4.7         | 21.1      |
| D&A and imp. from production assets incl. in COGS           | 12.0        | 7.7         | 31.6      |
| EBITDA (unadjusted)   | 11.8        | 3.0         | 58.0      |
| Adjustments   | 3.4         | 3.0         | 12.0      |
| EBITDA (adjusted)   | 15.2        | 6           | 70.0      |

01 2024

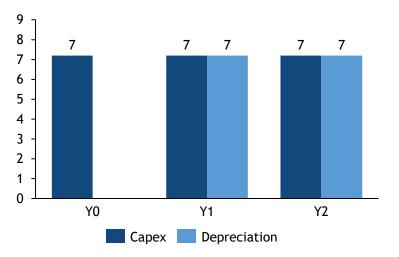
01 2023

FY 2023

## Updated cost allocation for Feed Ingredients

Changed booking of offshore costs and implemented standard costing

Change to capex and depreciation USDm



- Operational costs related to shipyard in Q4 booked as fixed assets instead of inventory
- Depreciated over the next 10 months
- USD 7.2m booked as fixed assets in Q4 2023
- The implementation of standard costing results in a lower gross profit in the first year of implementation, but will be neutral after that
- EBITDA increased by same amount as depreciation from year 2 and onwards

**ILLUSTRATIVE** 

## Quarterly margins changed to better correlate with harvesting activity

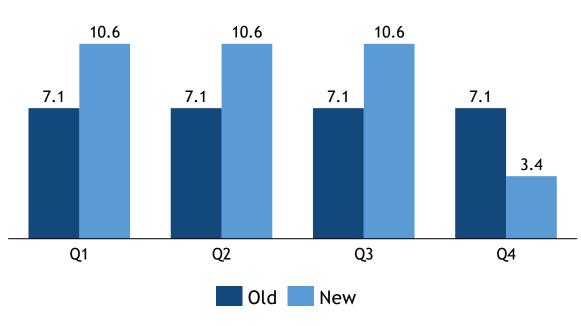
-20

-30

1Q

2Q

**Depreciation from offshore production assets (in COGS)** USDm



Compared to previous cost allocation % 10 0 -10

Impact on gross margin - percentage point change

- Offshore depreciation schedule changed from 12 months to 10 months
- Increasing annual depreciation from offshore activities from USD 27m to USD 35m in 2024
- Compared to previous cost allocation, the gross margin will be higher in Q1, neutral in Q2, and lower in Q3 and Q4

4Q

1Q

- LTM harvest - Normalized harvest

2Q

3Q

4Q

The impact in Q3 and Q4 depends on harvesting volumes

3Q

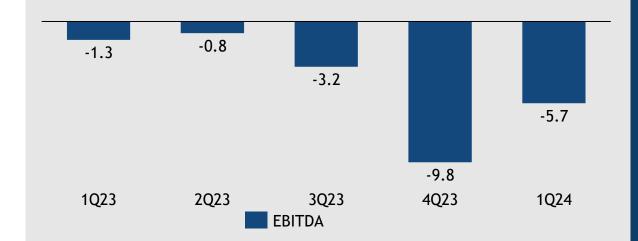
## Elim / other

- With the new structure, each segment reports SG&A costs directly attributable to their operations and FTE resources
- All overhead and corporate cost (finance, legal, ESG, HR, communication and IT compliance) is booked under "Other/elim"
  - 2023 is impacted by non-recurring items related to restructuring, improvement program and strategic review for Feed Ingredients
- The Consumer Health Products segment has all their corporate cost embedded in the segment figures as Lang is a fully autonomous entity
- In addition, all internal sales are eliminated in this column

#### SG&A<sup>1</sup> (USDm)



EBITDA adjusted<sup>1</sup> (USDm)



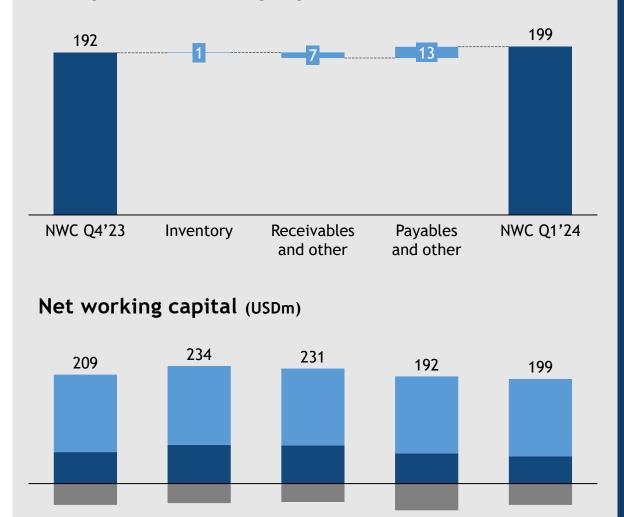
## Working capital

- Lower payables as large shipyard and fuel payments from end of 2023 fell due in first quarter
- Superba inventories currently at levels necessary for safety stock amounts
- Lang has built down inventory over the last 12 months

#### Change in net working capital (USDm)

1Q23

2Q23



3Q23

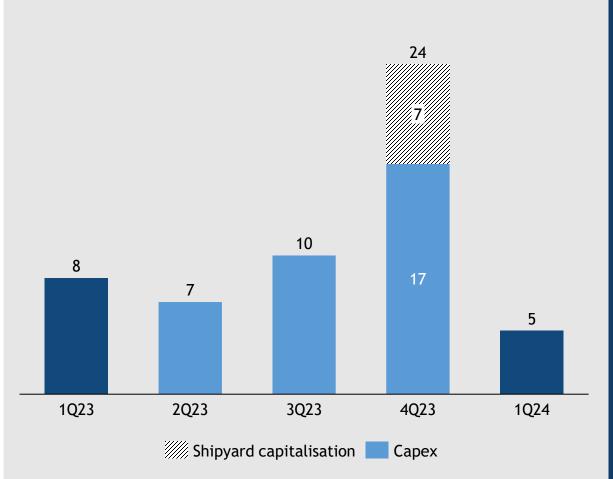
Inventories Receivables and other Payables and other

4Q23

1Q24

## Limited capex program

- Capex in the quarter relates mainly to payments of shipyard end of 2023, capitalization of protein plant costs
- Expect total capex in 2024 of USD 15-20 million
  - Capex related to maintenance and smaller improvement projects
  - All major capital projects completed
  - Estimate excludes capitalization of operational shipyard maintenance cost for Q4

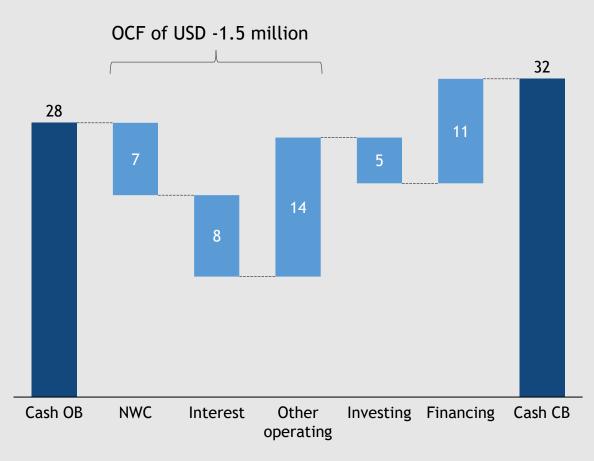


Capex (USDm)

## Cash flow in quarter

- Cash flow from operations of USD -1.5 million
  - Working capital build of USD 7 million
  - Higher interest expenses compared to last year
- Cash flow from financing
  - Increased RCF offset by downpayment of Endurance ECA term loan
- Total free liquidity of USD 43 million
  - Cash and cash equivalents of USD 32 million
  - Undrawn credit facilities of USD 11 million

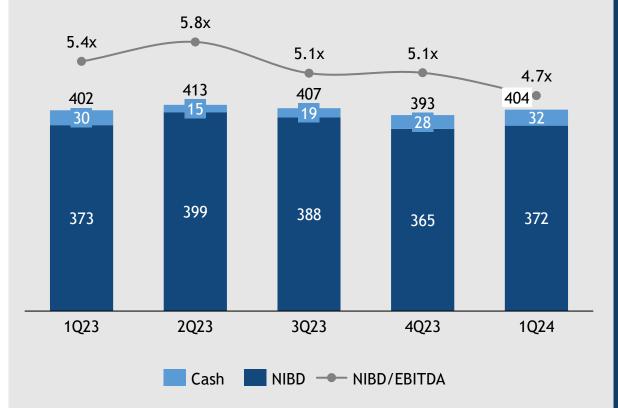
## Cash flow in the quarter USDm



## Interest-bearing debt

- Net interest-bearing debt of USD 372 million
  - Up in quarter mainly due to higher working capital
- NIBD/EBITDA of 4.7x
  - Below covenant of 5.0x
- Attractive bank debt financing package
  - Attractive margin of CIRR 3.13% on the ECA term loan and SOFR +3.0% on floating portion
  - Limited fixed amortization

#### Interest-bearing debt (USDm)



|  | USD million  | Q1 2024     | Q1 2023    | Q4 2023      |
|--|--|-------------|------------|--------------|
|  |  | (Unaudited) | (Unudited) | (Audited)    |
| Balance sheet  |  |             |            |              |
|  | ASSETS   |             |            |              |
| Property, plant and equipment  | Property, plant and equipment                      | 332.9       | 333.2      | 341.5        |
| <ul> <li>Mainly shipyard capex and capitalization of protein plant costs in the quarter.</li> </ul>                | Right to use assets                                | 7.9         | 8.8        | 9.1          |
|  | Intangible assets and goodwill                     | 152.9       | 160.2      | 155.4        |
| Intangible assets and goodwill   | Contract cost                                      | 2.7         | 4.7        | 3.2          |
| <ul> <li>Customer contracts amortized according to plan.</li> </ul>  | Deferred tax asset                                 | 25.7        | 2.6        | 25.0         |
|  | Other interest-bearing non-current receivables     | 2.7         | 2.4        | 2.7          |
| Deferred tax asset   | Investments in equity-accounted investees          | 0.1         | 10.2       | 0.1          |
| <ul> <li>Recognition of deferred tax asset from Q4-23 in AKBM Antarctic related to Feed<br/>Ingredient.</li> </ul> | Total non-current assets                           | 524.9       | 522.1      | 537.0        |
|  | Inventories  | 184.2       | 184.5      | 183.7        |
| Inventories <ul> <li>Increased inventory in the Feed segment due to good offshore production in the</li> </ul>     | Trade receivable and prepaid expenses              | 65.3        | 75.2       | 71.8         |
| quarter. Reduced inventory levels in the Human segment as well as in both the                                      | Derivative assets                                  |             | 6.1        | -            |
| Consumer products and Emerging business segments. Nutra inventory of USD 12  | Cash and cash equivalents                          | 32.0        | 29.7       | 27.5         |
| mill sold to Human in Q4 2023.   | Total current assets                               | 281.5       | 295.5      | 283.1        |
|  | Assets held for sale                               | 7.1         |            | 7.1          |
| Cash and cash equivalents  | TOTAL ASSETS                                       | 813.5       | 817.6      | 827.1        |
| Cash and cash equivalents were USD 32.0 mill. Net interest-bearing debt  |  |             | 017.0      | 027.1        |
| (including leasing) was USD 371.6 mill.  | LIABILITIES AND OWNERS' EQUITY                     |             |            |              |
| Assets held for sale   | Interest-bearing debt                              | 340.9       | 340.2      | 344.0        |
| Includes the Group's investment in Aion classified as 'held for sale' from Q4 23.                                  | Deferred tax liability                             | 4.4         | 7.5        | 3.7          |
|  | Other non-interest-bearing non-current liabilities | ····        | 0.1        | -            |
| Deferred tax liability   | Total non-current liabilities                      | 345.3       | 347.8      | 347.7        |
| Deferred tax liability due to tax timing of depreciation and amortization of                                       | Interest-bearing current liabilities               | 62.7        | 62.2       | 49.0         |
| goodwill in the US.  | Accounts payable and other payables                | 50.8        | 50.7       | 49.0<br>63.9 |
|  | Total current liabilities                          |             | 112.9      | 112.9        |
| Equity ratio   | TOTAL LIABILITIES                                  |             |            |              |
| 44 %   |  | 458.8       | 460.7      | 460.6        |
|  | Total equity                                       | 354.7       | 356.8      | 366.5        |
|  | TOTAL EQUITY AND LIABILITIES                       | 813.5       | 817.6      | 827.1        |

## Summary and Outlook

## Summary and outlook

- New operating structure implemented
- Continued strong revenue growth for the group
- Good operating performance offshore
- Market sentiment for animal products remains strong
- Further developed the market for human products in Asia
- Soft start of the year for Consumer Health Products, but generally good demand





# Q&A

To submit questions, please send to **ir@akerbiomarine.com** 



| USD million  | Q1 2024<br>(Unaudited) | Q1 2023<br>(Unaudited) | 2023<br>(Audited) |
|--|------------------------|------------------------|-------------------|
| Net profit (loss) after tax                                  | -11.9                  | -17.6                  | -9.0              |
| Tax expenses   | 0.3                    | 0.6                    | -25.0             |
| Net interest and guarantee expenses                          | 8.5                    | 7.1                    | 31.0              |
| Interest paid  | -9.1                   | -6.9                   | -29.7             |
| Interest received  | 0.9                    | 0.3                    | 2.2               |
| Taxes paid   | -                      | 0.2                    | -0.8              |
| Share of profit in associated companies                      | -                      | -                      | 3.0               |
| Other P&L items with no cash flow effect                     | -                      | -                      | -0.1              |
| Impairment charges   | -                      | -                      | 0.5               |
| Depreciation and amortization                                | 17.3                   | 12.5                   | 52.3              |
| Foreign exchange loss (gain)                                 | -0.2                   | -                      | -                 |
| Change in working capital                                    | -7.3                   | 1.6                    | 23.0              |
| Net cash flow from operating activities                      | -1.5                   | -5.4                   | 47.4              |
| Payments for property, plant and equipment                   | -4.4                   | -8.2                   | -45.9             |
| Payments for intangibles                                     | -0.3                   | -0.2                   | -3.4              |
| New long-term receivable interest-bearing                    | -                      | -                      | -0.3              |
| Proceeds from sale of property, plant and equipment          | -                      | -                      | 0.6               |
| Installment short/long-term receivable, interest-bearing     | -                      | -                      | -                 |
| Earn Out Payment   | -                      | -                      | -                 |
| Net cash flow from investing activities                      | -4.6                   | -8.4                   | -48.9             |
| Proceeds from issue of debt and change in overdraft facility | 14.2                   | 14.7                   | -18.7             |
| Instalment interest-bearing debt                             | -3.7                   | -3.5                   | -14.6             |
| Proceeds from issue of external interest-bearing debt        | -                      | 10.0                   | 40.0              |
| Net funds from issue of shares                               | -                      | -                      |                   |
| Net cash flow from financing activities                      | 10.5                   | 21.2                   | 6.7               |
| Net change in cash and cash equivalents                      | 4.4                    | 7.4                    | 5.2               |
| Cash and cash equivalents beginning of the period            | 27.5                   | 22.3                   | 22.3              |
| Cash and cash equivalents end of period                      | 32.0                   | 29.7                   | 27.5              |

### Cash flow

#### Cash flow from operations

- Negative cash flow from operations and negative operating profit in the quarter. Higher working capital mainly due to lower accounts payable going out of the quarter.
- Interest paid includes interest on loan facilities amounting to USD 7.8 mill.

#### Cash flow from investing activities

In the quarter there have been payments on ongoing projects mainly on shipyard but also on growth projects such as protein, in total USD 4.4 mill.

#### Cash flow from financing activities

 Increase in overdraft facility in the quarter. Downpayment on the ECA facility in the quarter. AKER BIOMARINE

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